

Clemson University  
Clemson, South Carolina

MINUTES  
**MEETING OF THE**  
**CLEMSON UNIVERSITY BOARD OF TRUSTEES**

Executive Board Room  
Madren Center  
Clemson, South Carolina  
February 7, 2014  
1:30 p.m.

Call to Order

After notification as required by the Freedom of Information Act, Trustee Wilkins, Chairman, called the meeting to order at 1:44 p.m. with the following present:

Trustees: David Wilkins, *Chairman, presiding*; David Dukes, Bill Hendrix, Ronald Lee, Louis Lynn, Patti McAbee (via teleconference), Nicky McCarter, Smyth McKissick, Bob Peeler, Mark Richardson, Bill Smith, Joe Swann, and Kim Wilkerson

Trustees Emeriti: J.J. Britton, Doug Kingsmore, and Allen Wood

Administrative Council: James P. Clements, *President*; Nadim Aziz, *Interim Vice President for Academic Affairs and Provost*; Chip Hood, *General Counsel*; Brett Dalton, *Vice President for Finance and Operations*; Angie Leidinger, *Executive Secretary to the Board of Trustees and Director of Governmental Affairs*; Jim Bottum, *Vice Provost for Computing and Information Technology and Chief Information Officer*; Gail DiSabatino, *Vice President for Student Affairs*; Debra Jackson, *Vice Provost and Assistant to the President*; Neill Cameron, Jr., *Vice President for Advancement*; Marvin G. Carmichael, *Assistant to the President and Chief of Staff*; Dan Radakovich, *Director of Athletics*; Catherine T. Sams, *Chief Public Affairs Officer and Assistant to the President*; Leon Wiles, *Chief Diversity Officer*; and Michelle Piekutowski, *Interim Chief Human Resources Officer*

Guests: Larry Allen, *Dean, College of Health, Education and Human Development*; Karen Burg, *Interim Dean, Graduate School*; Rick Goodstein, *Dean, College of Architecture, Arts and Humanities*; Jan Murdoch, *Dean of Undergraduate Studies*; Tom Scott, *Dean, College of Agriculture, Forestry and Life Sciences*; Kay Wall, *Dean of Libraries*; Charles Watt, *Interim Dean, College of Business and Behavioral Science*; Leslie Hasselbach, *Women's Diving Coach*; Hack Trammell, *CUF*; Jim Barker, *President Emeritus*; Loreto Jackson, *Athletics*; Emily Howard, *Student Athlete*; Kelly Smith, *Faculty Senate President*; Angela Nixon, *Staff Senate President*; Kayley Seawright, *Undergraduate Student Government President*; Simon Li, *Graduate Student Government President*; David Blakesley, *Faculty Representative to the Board of Trustees*; Matt Bundrick, *Staff Senate*; Ann Hunter, *Alumni Association*; Robin Denny, *Media Relations*; Pat Wright, *Photographic Services*; Brian O'Rourke, *Development*; Glenn Spake, *Video Production Services*; George Askew, *PSA*; Ginty Porter, *Vickery Hall*; Joe Galbraith, *Athletics*; Shannon Finning, *Student Affairs*; Doug Hallenbeck, *Housing*; Monica Patterson, *Faculty Senate Office*; Jeremy King, *Faculty Senate*; Antonis Katsiyanis, *Faculty Senate*; Drew Casella, *Student Government*; Cathy Tillett, *Director of Internal Audit*; Steve Cole, *PSA*; Sharon Nagy, *Global Engagement*; Josh Smith, *CCIT*; Stephanie Griffin,

*Office of Governmental Affairs; Rose Ellen Davis-Gross, Office of the Board of Trustees; and Sally Mauldin, Office of the Board of Trustees*

Media: Ron Barnett, *Greenville News*, Mike Eads, *Anderson Independent*, Josie Rabbit, *Seneca Journal*

Robin Denny introduced members of the media.

#### Approval of Minutes – October 18, 2013

Trustee Dukes moved to approve the minutes of the October 18, 2013 meeting. Trustee Lee seconded the motion. The minutes were approved unanimously.

#### Report from the Executive Secretary to the Board – Angie Leidinger

Board Resolution – Chairman Wilkins presented a resolution of appreciation to Jim Barker on the Board's behalf.

Trustee McKissick moved to bestow the title of President Emeritus on James F. Barker. Trustee Lee seconded the motion. The motion was approved unanimously.

President Emeritus Barker thanked the Board and the University for its support during his presidency.

Statement of Economic Interest/Conflict of Interest Filing Reminders – Angie Leidinger noted due dates for both filings.

Future Meeting Dates – Ms. Leidinger shared 2015 meeting dates.

#### President's Report

President Clements shared highlights from his first month on the job.

He shared his initial priorities including recruiting outstanding leaders to fill key positions, visiting the legislature, reviewing the 2020 plan, and continuing to build Clemson's academic reputation.

President Clements highlighted items from the President's Report Card. He recognized Emily Howard for her excellent work as a student athlete.

Debbie Jackson noted Clemson received reaccreditation from SACS.

Chairman Wilkins asked for a moment of silence in remembrance of Trustee Emeritus Bill Amick and Martin Inn employee Samad Turner.

### Agriculture and Natural Resources Committee Report – Bob Peeler

Trustee Peeler called on George Askew to summarize information items.

### Compensation Committee Report – Joe Swann

Trustee Swann provided an update. He reported the Administration's compensation recommendations were approved.

### Educational Policy Committee Report – Ronnie Lee

Trustee Lee called on Nadim Aziz to present the Committee's action items. He noted they would be considered for approval as a composite motion.

#### Action Items:

New Degree Program: D.N.P., Doctor of Nursing Practice – Dr. Aziz presented the proposed program. It is designed for individuals who seek practical and theoretical training as research scientists, developers, practitioners in professional, non-profit, and academic settings.

New Degree Program: Ph.D. in Learning Sciences – Dr. Aziz presented the proposed program. The program will provide an avenue for those interested in pursuing a job or career in organized camp leadership to gain essential knowledge and skills that will prepare them to address the demands and issues of the camp profession.

New Degree Program: Ph.D. in Literacy, Language and Culture – Dr. Aziz presented the proposed program. Rapidly changing immigration patterns, the diverse population of K – 12 schools, and the convergence of literacy research and sociocognitive theories of literacy learning, indicate the need for new approaches to literacy, teacher education, and classroom teaching and learning. The proposed LLC program is grounded in the commitment that literacy skills, including reading, writing, and oral language are essential to every aspect of human development, including success in academics and careers.

New Degree Program: Ph.D. in Special Education – Dr. Aziz presented the proposed program. The purpose is to prepare scholars to be researchers, teacher educators, and leaders in the field of special education in order to address the needs of individuals with mild/moderate disabilities from high poverty and culturally diverse backgrounds.

New Degree Program: MAT in Special Education – Dr. Aziz presented the proposed program. The purpose is to prepare well qualified teachers who demonstrate knowledge and skills in identifying and implementing research-based practices to improve academic and social outcomes for individuals with disabilities.

Program Modification: Ph.D. in Curriculum and Instruction to rename areas in Secondary Education and to add Early Childhood Education and to delete Secondary English and Literacy – Dr. Aziz presented the

proposed program modification. The proposed changes are designed to be congruent with national trends while capitalizing on the strengths of the faculty unit.

**Program Modification: B.L.A. in Landscape Architecture** to drop from a five year program to a four year program – Dr. Aziz presented the proposed program modification. It is based on the need to provide (in short and long terms) more affordable high quality professional education in landscape architecture, that fosters the support and development of licensed landscape architects and meet the public health, safety and welfare needs of the State of South Carolina and the region.

**New Certificate: Applied Behavior Analysis** – Dr. Aziz presented the proposed certificate. Applied behavior analysis therapy is an evidence-based practice for improving outcomes for individuals with autism spectrum disorder, intellectual disabilities, emotional and behavioral disorders, attention deficit hyperactivity disorder, and traumatic brain injury. Applied behavior analysis therapy is highly sought after by doctors, parents, and educators. As such, trained professionals with the skillsets to provide these services are of great need across the country.

**New Center: Information Economy Project** – Dr. Aziz presented the proposed center. The mission is to produce academic research of exceptional quality and to promote informed and sophisticated debate on public policy issues in the Information Economy. These involve, among other topics, how governments regulate communications networks, the nature and structure of radio spectrum allocation, and how intellectual property rules are challenged by the advent of innovative technologies. Research on these and related topics will be undertaken by Clemson University faculty, as well as other scholars, with expertise in economics, technology, business, communications, engineering and public policy.

**Name Change: Therapeutic Recreation Concentration in PRTM degree program to Recreational Therapy** – Dr. Aziz presented the proposed name change. The current name of the concentration area is a term that is not fully representative of the professional job responsibilities by individuals who complete a degree in this area, and classification of the profession at both the federal and state levels use the term recreational therapy.

**Name Change: Institute for Modeling and Simulation Applications to Complex Systems, Analytics, and Visualization Institute** – Dr. Aziz presented the proposed name change. The research environment, including the emergence and adoption of a wide array of computational and data processing technologies, and the levels of interdisciplinary research in areas of modeling and simulation have seen tremendous change in just the last few years. There is now widespread adoption across nearly all scholarly disciplines of simulation and modeling for the purpose of analysis of complex systems. New modalities of simulation, including visual simulation, and new access to tremendous amounts of data have increased the complexity of the simulation, modeling, and research analysis. The name change is requested to update the language to current terminology.

**Name Change: SC DNA Learning Center for CU Life Science Outreach Center** – Dr. Aziz presented the proposed name change. The primary reason to change the name of the DNA Learning Center is to reflect how its outreach efforts have broadened since its inception.

**Program Termination: Writing Assessment Graduate Certificate** – Dr. Aziz presented the proposed termination. Lack of student interest in the program has meant very low or zero enrollment in recent years.

As a result, no current faculty members have been assigned to teach courses in the program in approximately three years.

Trustee Lee moved to approve the action items. The motion was approved unanimously.

#### Information Items:

Faculty Senate Report – Kelly Smith provided an update.

Faculty Representative to the Board of Trustees Report – David Blakesley provided an update.

Admissions Updates – Jan Murdoch provided an update on undergraduate admissions. Karen Burg provided an update on graduate admissions.

#### Finance and Facilities Committee Report – Bill Hendrix

#### Action Items:

Trustee Hendrix presented the action items. He noted concept approvals would be considered as a composite motion, while all other action items would be considered for approval individually.

Update Memorial Stadium WEZ Component III – Trustee Hendrix presented the request for a \$7.0M decrease in budget to establish a final total project estimated at \$8.0M. This project is the third-phase addition to WestZone Complex of Memorial Stadium adding new mid-level pedestrian walkway creating a direct connection between the North and South stands. It includes an oculus that will be the signature architectural element of the stadium. The project will address life safety issues in the WestZone by alleviating the existing congestion and significantly enhancing emergency egress. Fans will have the ability to safely navigate between the North and South stands, a common feature of peer stadiums, improving the overall value of the fan experience.

Trustee Hendrix moved to approve the request. The motion was approved unanimously.

Concept Approval – Littlejohn Coliseum: Comprehensive Renovation – Mr. Hendrix presented the proposed project. The administration is requesting Phase I approval of the project concept, establishing a concept budget of \$1,300,000. A comprehensive renovation of the nearly 50-year-old Littlejohn Coliseum will include an upgraded playing arena and seating bowl (with 8,500 seats), increased premium level seating, and a NCAA regulation practice facility. Men's and women's coaches offices, weight rooms, locker rooms, recruitment gathering spaces, and video editing/theater areas will also be included in the upgraded practice facility. Significant transformations to the exterior will be made, reflecting a new state-of-the-art facility. A large ceremonial entry way and two additional enhanced functional entry ways on the south



corners will be added. The project will result in increased revenue generation potential, player and program development, utility and infrastructure upgrades, and an enhanced fan atmosphere.

Concept Approval – Memorial Stadium Suites Renovation – Trustee Hendrix presented the proposed project. The administration is requesting Phase I approval of the project concept, establishing a concept budget of \$375,000. The comprehensive renovation of the 35 year old Memorial Stadium Suites and concourses will address life cycle issues, add 750 premium seats, and provide enhanced amenities including a completely redesigned space with an upgraded lighting system, improved access points, the addition of operable windows, and an HVAC system replacement. The project will increase revenue generation potential, improve building condition, compliance, and safety/security, and enhance fan atmosphere.

Concept Approval – West Campus Energy Plant – Trustee Hendrix presented the proposed project. The administration is requesting Phase I approval of the project concept, establishing a concept budget of \$156,975. The project will construct a new district energy plant on Clemson's West Campus that will add approximately 2,400 refrigeration tons to the University's current plant capacity of 11,000 refrigeration tons. The facility will primarily be a chilled water facility with underground utility piping including high efficiency electric centrifugal chillers, evaporative cooling tower additions, energy optimized controls, and variable speed electric centrifugal pumps. The new energy facility will be located near Littlejohn Coliseum with the exact location to be determined during the pre-design phase.

Trustee Hendrix moved to approve all three concept requests. The motion was approved unanimously.

Final Approval – Core Campus Construction – Trustee Hendrix presented the request. The administration is requesting approval of increase in scope primarily due to the addition of the Athletics Academic Enrichment Center and Phase II approval, establishing the project budget at \$116,200,000. The project includes construction of a 292,000 square foot facility in the core of Clemson's campus comprised of 172,000 square feet of residential space (703 beds), 78,000 square feet of dining, retail, and administrative support space, 14,000 square feet of shared-use seminar and meeting space for faculty and students, and 28,000 square feet for an Athletics Academic Enrichment Center.

Trustee Hendrix moved to approve the project. The motion was approved unanimously.

Prior to presentation and voting on the six bond resolutions, Trustee Wilkerson inquired if there were any conflicts of interest that would preclude her from voting. General Counsel advised there were no conflicts.

Approval of Revised Douthit Hills State Institution Bond Resolution – Brett Dalton presented the resolution.

Trustee Hendrix moved to approve the resolution. The motion was approved unanimously.

Approval of Revenue Bond Resolution – Revised Douthit Hills – Mr. Dalton presented the resolution.

Trustee Hendrix moved to approve the resolution. The motion was approved unanimously.

Approval of Revenue Bond Resolution – Core Campus – Mr. Dalton presented the resolution.

Trustee Hendrix moved to approve the resolution. The motion was approved unanimously.

Approval of New Athletic Facilities Revenue Bond Resolution – Academic Enrichment Center Component of Core Campus – Mr. Dalton presented the resolution.

Trustee Hendrix moved to approve the resolution. The motion was approved unanimously.

Approval of New Athletic Facilities Revenue Bond Resolution – Kingsmore Stadium Addition – Mr. Dalton presented the resolution.

Trustee Hendrix moved to approve the resolution. The motion was approve unanimously.

Approval of New Athletic Facilities Revenue Bond Resolution – Memorial Stadium – Mr. Dalton presented the resolution.

Trustee Hendrix moved to approve the resolution. The motion was approved unanimously.

Information Item:

Staff Senate Report – Angela Nixon provided an update.

Institutional Advancement Committee Report – David Dukes

Trustee Dukes provided an update.

Action Item:

Naming Opportunity – Trustee Dukes presented a request from Athletics to name the practice golf facility for Steve and Margaret Bond.

Trustee Dukes moved to approve the naming opportunity. The motion was approved unanimously.

Information Item:

A short video was played to summarize each Institutional Advancement's activities since the last meeting.

Trustee McKissick provided an update on the Will to Lead Campaign.

Research and Economic Development Committee Report – Kim Wilkerson

Trustee Wilkerson provided a summary of information items.

Student Affairs Committee Report – Nicky McCarter

Trustee McCarter provided a summary of information items.

Information Items:

Undergraduate Student Government Report – Kayley Seawright provided an update.

Graduate Student Government Report – Simon Li provided an update.

Executive and Audit Committee Report – David Wilkins

Chairman Wilkins asked President Clements to exit the room.

President's Home Renovation Oversight – Chairman Wilkins noted repairs and renovations have begun on the President's Home. No substantial work has been completed on the house since 1979. While it is not a capital project that would require Board approval, it is a unique university project. He noted oversight should rest with the Board. Chairman Wilkins said President Clements has not and will not have any oversight for this project at his own request.

Chairman Wilkins asked for a motion to approve the following –

The Board Chair is authorized

- to set a budget for the repairs and renovations to the President's Home,
- to approve the repair and renovation plan,
- to approve expenditures including retaining such consultants and vendors as needed to complete this project, and
- to approve temporary arrangements for the President's residence.

Trustee McCarter moved to approve the motion statement. Trustee Dukes seconded the motion. The motion was approved unanimously.

Adjourn

There being no further business, Chairman Wilkins adjourned the meeting at 3:35 p.m.

Respectfully submitted,



[Redacted]

Angie Leidinger  
Executive Secretary to the Board of Trustees

[Redacted]

Approved

4/11/14

Date